

Lincolnshire County Council

# Corporate Parenting Strategy

2014-2017

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## 1. What is a 'Corporate Parent'?

We recognise that Looked-After Children and Care-Leavers are among the most vulnerable children and young people in our society.

The Local Authority, its members and officers, have a legal duty to act as a good and effective Corporate Parent to children and young people in its care (see appendix 1).

There is a clearly defined set of responsibilities for Councillors and officers, developed by the National Children's Bureau (NCB), supported by central government (see appendix 2).

An effective Corporate Parent makes sure that looked after children and young people and care leavers have the same care, nurture, health and well-being and life chances as any other child or young person. As one would expect and want for one's own child, the Corporate Parent must act as a responsible parent. We believe that good, responsible parenting involves, but is not limited to:

- Making sure that children and young people have a strong sense of belonging, that they are cared about as well as cared-for
- Supporting children and young people through school, college or work, being ambitious for them and helping them develop a sense of aspiration and belief
- Making sure children and young people are safe
- Making sure children and young people are healthy, and health-aware
- Making sure children and young people have the best start in life
- Making sure children and young people are actively listened to, respected and valued, encouraging them to develop and participate as citizens now, not simply as 'citizens in waiting'
- Encouraging and supporting children and young people to form and sustain a range of healthy relationships, developing how they manage their feelings and behaviours, and understanding those of others

An essential part of getting it right in Lincolnshire is to develop Councillors' understanding of their roles and responsibilities as Corporate Parents.

The fundamental aims of this strategy are to ensure that Councillors:

- Understand their roles and responsibilities as Corporate Parents
- Scrutinise and challenge how the Local Authority performs in delivering its services as a Corporate Parent

- Engage effectively, with energy, clarity and confidence with children and young people
- Support children and young people themselves to engage in activities that support and inform scrutiny and challenge, enabling them to be able to contribute to shaping how our services can be harnessed to deliver best outcomes for them
- Understand that children and young people can hold them to account

## 2. Corporate Parenting – Our Commitment

*'Every child in every part of the county should achieve their potential. We are aspirational about outcomes for our Looked-After Children and will continue to provide support to enable them to achieve their potential'*

*Lincolnshire Children and Young People's Plan 2013-2016*

We want Lincolnshire County Council to be an excellent Corporate Parent. This means the whole Council, not just Children's Services. Being an excellent Corporate Parent means:

- All Lincolnshire County Council services will know about their Corporate Parenting responsibility and will acknowledge this in their business planning and delivery.
- All 77 elected members will understand their Corporate Parenting responsibility and will meet annually with Looked-After Children and Leaving Care service professionals. A champion for Looked after Children and Care Leavers will be established within each Working Group, across Directorates.
- All commissioned partner agencies will recognise Lincolnshire County Council's Corporate Parenting commitment, understand this strategy and will support its aims and objectives as fully as possible. They will report formally against this through contract monitoring and evaluation.
- All Looked After Children and Care-Leavers will know about our Corporate Parenting commitment and plan. This information will be made accessible to them in ways they can understand and use.
- We will work to a Corporate Parenting Work Programme and a Corporate Parenting Engagement Plan. We will review how we are doing against these plans and report on progress.

*Every six months to:*

- Children and young people – through V4C executive and on the V4C pages of the Teeninfoincs website
- Corporate Parenting Panel

*Annually to:*

- Lincolnshire Health and Well-Being Board
- LCC Children's Services DMT
- LCC Managers and Practitioners



CLr Mrs Patricia Bradwell (Executive Councillor, Children's Services)



CLr Martin Hill (Leader, Lincolnshire County Council)



Debbie Barnes (Director, Lincolnshire County Council Children's Services)



Tony McArdle (Chief Executive, Lincolnshire County Council)

### 3. Corporate Parenting Engagement Plan 2014-2015

Objective	Actions	Evidence	Lead	Completion/Review date
1. Ensure that all 77 elected members are aware of their Corporate parenting responsibilities	Provide strategy and provide full council briefing for endorsement by full Council.	Created and provided, endorsed by full Council.	Cllr David Brailsford (chair) Cllr John Hough (vice-chair) Debbie Barnes/Janice Spencer DCS and ADCS	December 2014
	Publish article in Monthly LCC Children's Services Staff Bulletin and through the Leaders Brief.	Articles completed and published.	Colin Hopkirk Participation Officer/Janice Spencer AD Children's Safeguarding Comm's Team	January 2015
	Provide copy of this strategy to all elected members.	All members have copy of this strategy.	Janice Spencer AD Children's Safeguarding / Democratic Services team	November 2014
	Deliver Corporate Parenting training to full council.	Training evaluation evidences increased awareness and knowledge acquired.	Janice Spencer AD Children's Safeguarding	November 2014 <b>Completed</b>
	Each LCC Committee identifies a LAC/Care Leavers champion and role is defined and purposeful. List of Champions is published and known throughout organisation.	Champions keep Looked After Children and Care Leavers in focus in all work of the Council. This is evidenced in minutes and actions.	Cllr David Brailsford (chair) Cllr John Hough (vice-chair) Democratic Services Comm's Team	Establish by March 2015  <b>Review with Champions December 2015</b>

<p>2. Ensure that all 77 elected members meet annually with staff: Looked After Children and Leaving Care professionals in their area</p>	<p>Corporate Parenting Panel members will support other elected members to make one planned visit a year to engage with LAC/CL professionals groups and foster carers in localities in the county.</p> <p>Quarterly (rolling programme ensures that by end of year All 77 members have opportunity to engage once in this way) from April 2015 –March 2016</p> <p>Venues: Boston, Grantham, Lincoln, Horncastle</p>	<p>Good attendance by wider Member's group</p> <p>Members' awareness of LAC and Leaving Care services increased.</p> <p>Members better understand impact of their service-area on these children and young people.</p>	<p>Cllr David Brailsford (chair) Janice Spencer AD Children's Safeguarding</p> <p>John Harris CS Manager - Regulated Tara Jones CS Manager – Regulated David Clarke Ch Homes Manager Colin Hopkirk Participation Officer Commissioned Leaving Care Service Manager</p>	<p>April 2015</p> <p>June 2015</p> <p>October 2015</p> <p>February 2016</p> <p><b>Review March 2016</b></p>
<p>3. Corporate Parenting Panel members strengthen their connection with V4C and Care Leaver participation groups in Lincolnshire</p>	<p>Each member attend at least one district based subgroup or activity day per year by invitation.</p> <p>Chair to attend V4C Executive meeting quarterly by invitation.</p>	<p>Meeting takes place, member becomes a point of contact for young people.</p> <p>Collaborative working, improvement and support opportunities are identified and actioned.</p>	<p>Cllr David Brailsford (chair) Cllr John Hough (vice-chair) Participation Team LCC</p> <p>Colin Hopkirk Participation Officer with V4C Executive Cllr David Brailsford</p>	<p>Annually</p> <p>V4C Exec, December, March 2014-15</p>

	<p>Member to attend Care Leavers participation group by invitation twice yearly.</p> <p>Corporate Parenting Panel members will create a young people friendly information and contact page on teeninfoincs website and keep this up to date.</p>	<p>Collaborative working, improvement and support opportunities are identified and actioned.</p> <p>LAC more aware of Corporate Parenting Panel.</p>	<p>Annie Fletcher, Barnardo's Lincolnshire Leaving Care Service</p> <p>Clrs Brailsford and Hough with Bea Finegan and Zania Stevens</p> <p>Supported by Colin Hopkirk Participation Officer</p>	<p>To be agreed with Kerry Mitchell Barnardo's Manager</p> <p>March 2015</p> <p><b>Review December 2015</b></p>
<p>4. Corporate Parenting Panel members will routinely engage with Looked After Children and Care Leavers to improve services</p>	<p>Attend 2 BIG Conversation events annually and engage in work streams.</p> <p>Attend regional and national improvement events with V4C Executive.</p> <p>Visiting members will engage with children and young people living residentially and report to Corporate Parenting Panel. Reporting to Corporate Parenting Panel needs to include children's views.</p>	<p>Members encourage and support children and young people, and staff, in improvement work.</p> <p>Members attend, support and promote V4C, sharing good practice and contributing to regional and national improvement work.</p> <p>Members attend regularly as planned and children's voices are reported back to Corporate Parenting Panel, capturing their views, wishes and feelings, and identifying positive work as well as areas for</p>	<p>Cllr David Brailsford (chair)</p> <p>Colin Hopkirk Participation Officer</p> <p>Cllr David Brailsford (chair)</p> <p>Colin Hopkirk Participation Officer</p> <p>Visiting Members</p>	<p>November 2014, Feb 2015, July 2015</p> <p>As opportunities arise and planned, to be included in reporting to CPP</p> <p><b>Quarterly Reviewed through CPP agenda</b></p>

	Members of CPP will work collaboratively with children and young people as part of national Children's Commissioner Takeover Day.	development/improvement. Panel Members engage in Takeover Day programme, contributing to planned work with children, young people, DCS, ADs and other officers.	Members of CPP supported by Participation Team	November 2014 and 2015  <b>Review March and December 2015</b>
5. Ensure that all Children's Service Managers and Team Managers are aware of their Corporate Parenting responsibilities and this strategy	Briefing to Children's Service Managers and CSTM meetings.  Article in monthly staff newsletter January 2015		John Harris and Tara Jones CS Managers – Regulated Colin Hopkirk Participation Officer supporting  Colin Hopkirk Participation Officer	CSTM meeting February 2015  SMT February 2015  January 2015  <b>Review March 2015</b>
6. Looked-After Children and Leaving Care Managers and Children's Service Managers regularly and routinely engage with children and young people to understand their care experience and work	Managers and Children's Service Managers to engage with children and young people in BIG Conversation and Takeover Day activities, resulting in positive change.	Managers and Children's Service Managers routinely attend, contribute and facilitate improvement work with children and young people through these activities. Feedback from children and young people about this shows a high satisfaction	Looked-After Team and Leaving-Care Service Managers and Children's Service Managers	November 2014, February 2015, July 2015

<p>collaboratively on change and development work.</p>	<p>Managers and their teams to routinely reflect on and learn from the Voice of the Child as a key element in supervision, appraisal and team meetings and development days.</p>	<p>rate. The involvement of key officers supports effective change work.</p> <p>Supervision, appraisal and team meeting records. Auditing and contract monitoring activity evidences this is happening.</p> <p>Feedback to children and young people through BIG Conversation, V4C, teeninfoincs and to Corporate Parenting Panel.</p>	<p>Managers of LAC, Adoption and Fostering teams, Care Leavers Service, FAST and Targeted and Specialist teams.</p>	<p>Monthly and quarterly from September 2014</p> <p><b>Review March 2015 and December 2015</b></p>
<p>7. Ensure wider Children's Services Workforce aware of strategy and how it relates to their work, including partner organisations</p>	<p>Promote internally through Staff Monthly Bulletin with link to document on line.</p> <p>Briefing and information update through Social Care Forum and Munro Champions Group (LCC and Partner agency membership)</p>	<p>Supervision, appraisal and team meeting records. Auditing and contract monitoring activity evidences this is happening.</p> <p>Wider set of CS and partner staff engage in BIG Conversation activities with Looked After Children and Young People</p>	<p>Colin Hopkirk Participation Officer</p> <p>All CS Managers</p>	<p>January 2015</p> <p>February and September 2015</p> <p><b>Review December 2015</b></p>

## Afterword

The role of the corporate parent is a demanding one, requiring energy, attention to detail and a willingness to engage with and be part of improving services and outcomes for looked after children and young people in Lincolnshire. It is a challenging role and forming and sustaining a listening and learning relationship with our children and young people is a critical part of this. From a Local Authority perspective, we welcome Councillors' scrutiny and challenge, and firmly believe that by holding us to account, and working together, we will continue to continually improve what we do and how we do it, resulting in better outcomes for our looked after children and young people in Lincolnshire.

This Corporate Parenting Strategy provides direction and focus for our work to support and champion our Looked-After children and young people. We will routinely review performance against this strategy and will report, and be challenged against this through existing Corporate Parenting Panel structures and to key professional and stakeholder groups, making sure we can continually improve what we do, based on good information.



Janice Spencer, Assistant Director, Children's Services

## Appendix 1: Corporate Parenting – Legal and Policy Context

Corporate Parenting is driven and supported by key legislation and statutory guidance. These inform the Local Authority's policies, strategies and practices. As a Corporate Parent, it is important for councillors and staff to understand how these fit together with their role, enabling them to be as effective as possible.

### Legislation

The **Children Act 1989** is the primary legislation setting out local authority responsibility to children 'in need', including looked after children. Section 22 imposes a duty on local authorities to safeguard and promote the welfare of each child they look after.

The **Children (Leaving Care) Act 2000** extended the responsibility of the local authority to young people leaving care, requiring them to plan the young person's transition to adulthood and provide on-going advice and assistance until at least the age of 21.

The **Adoption and Children Act 2002** required all local authorities to appoint Independent Reviewing Officers (IROs) to review the care plans of looked after children, and the Act introduced Special Guardianship Orders that provide permanence for children but are alternatives to adoption.

Local authorities have been entitled to expect other agencies to assist them in discharging their functions since the implementation of the Children Act 1989 (Section 27) but this was not a statutory responsibility until the **Children Act 2004**. This Act introduced a duty on named agencies both to cooperate with the local authority (Section 10) and to ensure that they take account of the need to safeguard and promote the welfare of children in fulfilling their own functions (Section 11). It also made provision for local authority areas to set up Children's Trusts, bringing together relevant agencies, and to develop a Children and Young People's Plan. These are not mandatory but can provide a mechanism for bringing relevant agencies and plans together so that children's needs are not lost.

The **Local Government and Public Involvement in Health Act 2007** placed a duty on upper-tier local authorities and primary care trusts to undertake a joint strategic needs assessment (JSNA) of their local population.

The **Children and Young Persons Act 2008** requires local authorities to take steps to secure sufficient suitable accommodation for looked after children within their area that meets their needs. It also strengthens the care planning process and the role of the Independent Reviewing Officer in monitoring the plan, and children's health and education plans are essential components of this.

The **Health and Social Care Act 2012** abolished primary care trusts and transferred responsibility for commissioning local health services, apart from primary care, to a Clinical Commissioning Group consisting of GP consortia. Primary care and specialist services will be commissioned by the NHS Commissioning Board, who will also be responsible for holding

the Clinical Commissioning Groups to account. The Act also established Health and Well-being Boards, led by the Director of Public Health within the local authority, to improve the health and well-being of the local population and reduce health inequalities. Section 12 created a new duty for local authorities to take steps to improve the health of people in their area.

The **Legal Aid, Sentencing and Punishment of Offenders Act 2012** has introduced a single remand order for children and young people under the age of 18 who are refused bail, which will mean that they become looked after for the duration of the remand, and may mean that they are entitled to leaving care services.

## Statutory guidance

Legislation is supported by statutory guidance that describes roles and responsibilities in more detail. Statutory guidance is more than just suggestions about good practice: *it should be adhered to.*

**Who Pays? Establishing the Responsible Commissioner** determined that, for looked after children and care-leavers placed outside their home primary care trust (PCT) area, the 'originating' PCT is the 'responsible commissioner', even if the child has changed GP, and should make arrangements for the child's health assessments to be undertaken and for the provision of secondary health services. This will remain the case through any subsequent moves, although the commissioner can negotiate for agencies local to the placement to provide services on their behalf. Clinical Commissioning Groups consortia have now taken the place of PCTs.

**Statutory Guidance on Promoting the Health and Well-being of Looked After Children** placed the contribution of NHS agencies towards meeting the needs of looked after children on a statutory footing for the first time. The role of the PCT was to analyse the health needs of looked after children, plan and commission services, and monitor and review their effectiveness. Strategic Health Authorities were expected to monitor the performance of PCTs and to play a developmental and supportive role. Although PCTs have been replaced by Clinical Commissioning Groups, the government's 'mandate' to the NHS Commissioning Board for 2013–2015 says:

*We expect to see the NHS, working together with schools and children's social services, supporting and safeguarding vulnerable, looked-after and adopted children, through a more joined-up approach to addressing their needs.'*

**Promoting the Educational Achievement of Looked-After Children: Statutory Guidance for Local Authorities** clarified the duty to actively support looked after children's education. Measures include the priority that must be given to looked after children in terms of school admission, restriction on the use of school exclusion and the introduction of personal education allowances to purchase tailored support.

The **Children Act 1989 Guidance and Regulations Volume 2: Care Planning, Placement and Case Review Regulations and Guidance** clarifies the expectations of care planning and review for looked after children and strengthen the role of the Independent Reviewing Officer (IRO) to challenge when identified needs are not being met. The manager of the service is required to prepare an annual report that should be made available to corporate parents.

The **Children Act 1989 Guidance and Regulations Volume 3: Planning Transitions to Adulthood for Care Leavers** gives details of how care-leavers should be provided with comprehensive support and guidance to help them move on into independence.

The **Munro Review of Child Protection: A Child Centred System (May 2011)** requires systematic culture change, with increased emphasis on the voice of the child. At the case level, case management analysis and improved consultation with children needs to feed into organisational learning. Better support needs to be provided by skilled and effective workers to enable children and young people to play a greater part in shaping personal outcomes as well as services.

*More information about being a corporate parent can be found at the NCB website:*

[www.ncb.org.uk/corporate-parenting](http://www.ncb.org.uk/corporate-parenting)

## Appendix 2: Corporate Parenting - Defined Responsibilities

Services for looked after children and care leavers need to be co-ordinated, focussed and effective. Responsibility for this rests at a corporate level with Councillors, who will hold senior staff accountable for the implementation of strategies and services.

In 2009, NCB, funded by the Government, created a gold-standard approach to corporate parenting, with a range of resources available to Councillors to help them design the best-fit corporate parenting model for local needs and to understand and fulfil their corporate parenting roles. This is called 'Putting Corporate Parenting into Practice' and has been updated year on year. This is available on the NCB website: [www.ncb.org.uk/corporate-parenting](http://www.ncb.org.uk/corporate-parenting)

NCB publications identify three distinct levels of role responsibility for Councillors; 'universal', 'targeted' and 'specialist'. These responsibility levels can be defined below:

### ***Universal responsibility***

Every elected member and manager within the Council, in conjunction with members of governing bodies of partner agencies, needs to:

- Be aware of their 'Corporate Parenting' role
- Have some knowledge of the profile and needs of looked after children and young people and care leavers
- Understand the impact on looked after children and young people of *all* council decisions
- Receive information about quality of care and services children and young people are experiencing and consider if this would be 'good enough' for their own child
- Ensure that action is being taken to address any shortcomings in services and support for looked after children and young people and strive to continually improve outcomes

### ***Targeted responsibility***

For elected members who visit Children's Homes or who are members of the Corporate Parenting Panel, and for managers of children's services, their responsibilities are as above. In addition they will need to make sure, in partnership with those with lead responsibility in partner agencies, that they:

- Are aware of Government expectations regarding services to looked after children and young people

- Have access to and examine qualitative and quantitative information about this group
- Consider how they are going to respond to and hear the voice of children and young people and their carers/parents
- Continually take action, in conjunction with officers and partner agencies, to improve services and respond to changing needs

### ***Specialist responsibility***

This includes key roles of the Executive Councillor for Children's Services, the Director of Children's Services, and the Chair of Corporate Parenting Panel. There is a responsibility for these individuals to:

- Provide leadership across the authority in safeguarding and monitoring the welfare of looked after children and young people
- Ensure governance arrangements are in place
- Undertake regular in-depth analysis of the needs of looked after children and young people and the services required to meet these needs
- Ensure strategic plans of the local authority and joint plans with partner agencies reflect the needs of looked after children and young people, particularly the Children and Young People's Plan, and the Directorate Children's Services Plan
- Keep up-to-date with national research and new performance indicators in relation to looked after children and young people

## Appendix 3: Corporate Parenting Panel –Functions and Terms of Reference

The Corporate Parenting Panel is the primary vehicle for Councillors to meet with key officers and to challenge and scrutinise the performance, quality and efficacy of the Local Authority's services. The Panel consists of elected members, a representative from V4C (the Looked-After children and Care Leavers Council in Lincolnshire), foster carers, a representative of the National Youth Advocacy Service, and nominated members of key health partner organisations.

### ***Purpose***

On behalf of all Councillors acting as Corporate Parents, the Corporate Parenting Panel's purpose is:

- To secure councillor involvement and commitment throughout the Council to deliver better outcomes for children and young people in public care.
- To ensure that corporate parenting is a key mechanism by which councillors and officers can ensure that Lincolnshire County Council is providing the following services for children and young people in its care: Warm, welcoming and safe accommodation, a place they can call home and is home
- High quality care, nurturing supportive and meaningful relationships that encourage the growth of self-esteem, confidence and resilience; enabling young people to cope with change and difficult times
- The highest standard of education for all and consistent with the needs and abilities of the child
- Opportunities and encouragement for self-development and keeping fit and healthy
- Encouragement to take up hobbies, acquiring life skills and being a good citizen
- Opportunities for the transition to work, including open days and work placements
- Assistance with the transition from care to looking after themselves including the provision of suitable accommodation
- Placement stability that will avoid disruption and maintain continuity of care, education placements and relationships
- To scrutinise the performance and quality of the Council's services, identify key areas across the services where councillors wish to see an improvement in the outcomes for children and young people in public care, and make proposals for improvement.

## ***Membership***

The Corporate Parenting Panel consists of elected councillors and additional members who may be children and young people, carers, lay members or those nominated by partner organisations. The Membership of the Corporate Parenting Panel will consist of:

- Seven Lincolnshire County Council elected members
- Six additional members who are not county councillors, which includes
  - Chairperson of V4C, the Children in Care Council
  - National Youth Advocacy Service representative
  - Lincolnshire Community Health Services representative
  - Lincolnshire Partnership NHS Foundation Trust representative
  - 2 Foster Carers

Up to six non-county council members can sit on the Corporate Parenting Panel at any one time. The Corporate Parenting Panel can co-opt, if required, an additional non-county council member from any relevant partner organisation, subject to the agreement of the Children and Young People Scrutiny Committee.

If further additional members are deemed necessary, the Corporate Parenting Panel must refer this request to the Children and Young People Scrutiny Committee for approval.

A corresponding increase in the county councillor element of the membership would also be required so that the Corporate Parenting Panel retains its democratically-elected majority.

The Executive Councillor or the Executive Support Councillor for Adult Care and Health Services, Children's Services will be invited to attend each meeting of the Corporate Parenting Panel.

## ***Chairman and Vice Chairman***

The Corporate Parenting Panel will elect a Chairman and Vice Chairman from the seven county council members of the Corporate Parenting Panel.

The Chairman and Vice Chairman will be elected at the first meeting of the Corporate Parenting Panel following the County Council's elections and will serve as Chairman and Vice Chairman for two years, subject to any resignations from post.

### ***Quorum***

The quorum of the Corporate Parenting Panel will be four with at least one of the county council Corporate Parenting Panel members in attendance. Should less than four Members be in attendance the Chairman will adjourn the meeting.

### ***Frequency of meetings***

The Corporate Parenting Panel will meet on a quarterly basis and as otherwise required.

### ***Reporting***

The Corporate Parenting Panel will report its work through to the Lincolnshire County Council Children and Young People Scrutiny Committee.

Following each meeting of the Corporate Parenting Panel, a written report, including the minutes of the Corporate Parenting Panel meeting, will be presented to the next meeting of the Children and Young People Scrutiny Committee.

This report should be presented by the Chairman or Vice Chairman of the Corporate Parenting Panel or another member if the Chairman or Vice Chairman is unavailable.

### ***Terms of Reference***

The Corporate Parenting Panel is authorised to undertake the following activities:

- Ensure that all councillors and Lincolnshire County Council Directorates are fulfilling their roles and responsibilities as corporate parents pro-actively. This will involve the Corporate Parenting Panel organising specific education and training events for all councillors to ensure they are equipped with the knowledge and skills to be corporate parents
- Provide clear strategic and political direction in relation to corporate parenting
- Investigate on behalf of all councillors ways in which the role of corporate parenting can be improved, using examples from other local authorities and countries
- Ensure that councillors undertake their annual programme of visits to children's homes
- Ensure that the needs of children and young people in public care and their carers are prioritised by councillors and officers
- Receive quarterly reporting of key performance indicators relating to children and young people in public care

- Receive regular and/or annual reports on the level and quality of services to children and young people in public care from the Children’s Services Directorate, other Directorates and organisations
- Monitor the performance, quality and outcomes of the Council’s services in relation to children and young people in public care and identify any areas for improvement
- Engage with children and young people who are in care or have left care by inviting them to act as advisers to the Corporate Parenting Panel
- Listen to the views of children, young people and their carers and to involve them in the assessment and development of services
- Champion the provision of Council based work placements and Apprenticeships for looked after young people
- Promote achievement and acknowledge the aspirations of children and young people in public care by supporting celebration events
- Meet with Ofsted inspectors where appropriate for their input into inspections
- Participate as members of the adoption and fostering panels
- Agree a work plan, reviewing progress, membership of the Panel and attainment of its role and terms of reference
- Report back formally on these matters in writing to the Children and Young People Scrutiny Committee after each meeting of the Corporate Parenting Panel.

## Appendix 4: Corporate Parenting Panel Work Programme 2014-15

11 December 2014		
Item	Lead Contributor	Purpose/Objectives
The Virtual School for Lincolnshire Looked After Children Annual Report	Karen Bailey / Kieran Barnes	<ul style="list-style-type: none"> <li>Raising educational achievements</li> </ul>
CQC Review of Health Services for Children Looked After and Safeguarding in Lincolnshire Update	Jan Gunter / Jean Burbidge	<ul style="list-style-type: none"> <li>Update on outcomes from CQC Review of Health Services for LAC and safeguarding</li> </ul>
Update on Health of LAC	Jan Gunter / Jean Burbidge	<ul style="list-style-type: none"> <li>Overview of service and progress</li> </ul>
Annual Report for LAC	Tara Jones / John Harris	<ul style="list-style-type: none"> <li>Overview of service and progress</li> </ul>
V4C The Looked After Children Council Quarterly Minutes, Web App and Annual Report	Colin Hopkirk	<ul style="list-style-type: none"> <li>Monitor progress of V4C</li> </ul>
Performance – Quarter 2 Full Report	Janice Spencer	<ul style="list-style-type: none"> <li>Review performance indicators relating to LAC</li> </ul>
Visiting Members Quarterly Report and Visiting Member Feedback	Tara Jones	<ul style="list-style-type: none"> <li>Overview of residential care</li> </ul>
Statement of Purpose and Annual Report for Private Fostering	Lizette Watts	<ul style="list-style-type: none"> <li>Overview of service and progress</li> <li>Description of regulatory framework of service</li> </ul>
Quarter 2 Fostering Report	John Harris	<ul style="list-style-type: none"> <li>Overview of fostering service</li> </ul>
NYAS - 6 Monthly Update	Ted Normandale NYAS	<ul style="list-style-type: none"> <li>Overview of service</li> <li>Address remedial actions</li> </ul>
Independent Reviewing Officers – 6 Monthly Update	Theresa Buhryn	<ul style="list-style-type: none"> <li>Overview of LAC everyday care arrangement</li> </ul>
Annual Report for Adoption	Tara Jones	<ul style="list-style-type: none"> <li>Overview of service and progress</li> <li>Description of regulatory framework of service</li> </ul>

<b>12 March 2015</b>		
<b>Item</b>	<b>Lead Contributor</b>	<b>Purpose/Objectives</b>
Outcomes from Ofsted Inspection	Janice Spencer	<ul style="list-style-type: none"> <li>Review the outcomes from the LA Ofsted Inspection</li> </ul>
Performance – Quarter 3 Exceptions Report	Janice Spencer	<ul style="list-style-type: none"> <li>Review performance indicators relating to LAC</li> </ul>
V4C The Looked After Children Council Quarterly Minutes	Colin Hopkirk	<ul style="list-style-type: none"> <li>Monitor progress of V4C</li> </ul>
Corporate Parenting Strategy - 6 Monthly Update	Colin Hopkirk	<ul style="list-style-type: none"> <li>Review of Progress against Engagement Plan</li> </ul>
Looked After Children Strategy	Tara Jones / John Harris	<ul style="list-style-type: none"> <li>Review of strategy</li> </ul>
Looked After Children Placement Sufficiency Strategy	Andrew McLean	<ul style="list-style-type: none"> <li>Review of strategy</li> </ul>
Visiting Members Quarterly Report and Visiting Member Feedback	Tara Jones	<ul style="list-style-type: none"> <li>Overview of residential care</li> </ul>
Representations, Complaints and Comments Annual Report	Simone Haywood / Jinny Niven	<ul style="list-style-type: none"> <li>Overview of complaints</li> <li>Address remedial actions</li> </ul>
Barnardo's Leaving Care Service 6 Monthly Update including Action Plan	Clive Chambers / Kerry Mitchell Barnardo's	<ul style="list-style-type: none"> <li>Overview of service</li> <li>Remedial actions</li> <li>NEET figures</li> <li>Outcomes of LAC</li> </ul>
Barnardo's Leaving Care Service Compliments and Complaints Annual Report	Clive Chambers / Kerry Mitchell Barnardo's	<ul style="list-style-type: none"> <li>Overview of Complaints to Barnardo's</li> </ul>
Quarter 3 Fostering Report	John Harris	<ul style="list-style-type: none"> <li>Overview of fostering service</li> </ul>
Regulation 33 Reports - 6 Monthly Summary	Laura Hyatt	<ul style="list-style-type: none"> <li>Overview of residential care addressing remedial actions</li> </ul>
Health Annual Report for LAC	Jan Gunter / Jean Burbidge	<ul style="list-style-type: none"> <li>Overview of service and progress</li> </ul>
Legal Services Annual Report	Rebecca Andrews	<ul style="list-style-type: none"> <li>Overview of service and progress on children in care proceedings</li> </ul>

<b>11 June 2015</b>		
<b>Item</b>	<b>Lead Officer</b>	<b>Purpose/Objectives</b>
Performance – Quarter 4 Full Report	Janice Spencer	<ul style="list-style-type: none"> <li>Review performance indicators relating to LAC</li> </ul>
V4C The Looked After Children Council Quarterly Minutes and 6 Monthly Update	Colin Hopkirk	<ul style="list-style-type: none"> <li>Monitor progress of V4C</li> </ul>
Visiting Members Quarterly Report and Visiting Member Feedback	Tara Jones	<ul style="list-style-type: none"> <li>Overview of residential care</li> </ul>
Annual Report for Fostering	John Harris	<ul style="list-style-type: none"> <li>Overview of fostering service</li> </ul>
Independent Reviewing Officers Annual Report	Theresa Buhryn	<ul style="list-style-type: none"> <li>Overview of LAC everyday care arrangement</li> <li>Addresses remedial actions</li> </ul>
Ofsted Residential Service Report and Ofsted Judgements on Residential Homes for Children with Disabilities	Dave Clarke / Tara Jones / Sheridan Dodsworth	<ul style="list-style-type: none"> <li>Independent rating</li> <li>Remedial action</li> </ul>
NYAS Annual Report	Ted Normandale NYAS	<ul style="list-style-type: none"> <li>Overview of service</li> </ul>
Adoption - 6 Monthly Update	Tara Jones	<ul style="list-style-type: none"> <li>Overview of service and progress</li> </ul>

<b>10 September 2015</b>		
<b>Item</b>	<b>Lead Contributor</b>	<b>Purpose/Objectives</b>
Performance – Quarter 1 Exceptions Report	Janice Spencer	<ul style="list-style-type: none"> <li>Review performance indicators relating to LAC</li> </ul>
Corporate Parenting Strategy - 6 Monthly Update	Colin Hopkirk	<ul style="list-style-type: none"> <li>Review of Progress against Engagement Plan</li> </ul>
V4C The Looked After Children Council Quarterly Minutes	Colin Hopkirk	<ul style="list-style-type: none"> <li>Monitor progress of V4C</li> </ul>

Visiting Members Quarterly Report and Visiting Member Feedback	Tara Jones	<ul style="list-style-type: none"> <li>• Overview of residential care</li> </ul>
Leaving Care Service Annual Report	Clive Chambers / Kerry Mitchell Barnardo's	<ul style="list-style-type: none"> <li>• Overview of service</li> <li>• Remedial actions</li> <li>• NEET figures</li> <li>• Outcomes of LAC</li> </ul>
Regulation 33 Reports - 6 Monthly Summary	Laura Hyatt	<ul style="list-style-type: none"> <li>• Overview of residential care addressing remedial actions</li> </ul>
Representations, Complaints and Comments - 6 Monthly Update	Simone Haywood / Jinny Niven	<ul style="list-style-type: none"> <li>• Overview of complaints</li> </ul>
Quarter 1 Fostering Report	John Harris	<ul style="list-style-type: none"> <li>• Overview of fostering service</li> </ul>
Statement of Purpose for Fostering	John Harris	<ul style="list-style-type: none"> <li>• Overview of service and progress</li> <li>• Description of regulatory framework of service</li> </ul>
Statement of Purpose for Adoption	Tara Jones	<ul style="list-style-type: none"> <li>• Overview of service and progress</li> <li>• Description of regulatory framework of service</li> </ul>

**To be scheduled**

Item	Lead Contributor	Objectives/Outcomes
Ofsted Service Reports <ul style="list-style-type: none"> <li>• Adoption/Fostering</li> </ul>	Dave Clarke / Tara Jones	<ul style="list-style-type: none"> <li>• Independent rating</li> <li>• Remedial action</li> </ul>
Adoption Reform Programme Update	Tara Jones	<ul style="list-style-type: none"> <li>• Update on current legislation relating to adoption</li> </ul>